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Reliability

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## Best Practices – Expected Failure Modes

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Speaker:  
John Bernet, CMRP, Application and  
Product Specialist

## Meet the Speakers



### ***John Bernet, CMRP***

- Mechanical Reliability Application Specialist at Fluke Corp. (10 years)
- Previously worked at Azima DLI for 18 years
- Served 12 years in U.S. Navy on cruiser & aircraft carrier as electrical technician
- Has 30+ years of experience in preventive and predictive maintenance
- Written many technical articles for global trade publications and a 240-page vibration training program



**Certified Maintenance &  
Reliability Professional  
(CMRP)**



**Thermal/Infrared  
Thermography Level I  
certified**



**Vibration  
Analysis Level 2  
certified**

## Agenda

- 1 Root Cause Analysis – fix it once, not again and again
- 2 Expected Failure Modes – what tools/technologies do I start with? It depends . . .
- 3 Asset criticality – what tools/technologies do I start with? It depends . . .  
Why many teams use predictive tools in a troubleshooting mode?
- 4 What are the simple steps of Total Condition Maintenance and how can Vibration Analysis find the most common mechanical faults?
- 5 Why many teams struggle to start a Reliability program and how can we learn from the few teams that have succeeded?

# Root Cause Analysis

# Why do teams keep replacing the same bearings and seals?

*Need to find root cause of the problem – fix the root cause don't just fix the symptom*



50% of rotating machine damage is directly related to misalignment



Flexible couplings just transfer forces to bearings and seals



Most teams just replace bearings and seals because alignment takes too much time

## Diagnose the root cause

Diagnostic tester reports all faults – don't ignore the root cause (misalignment, imbalance, looseness)



**810 Vibration Tester Diagnosis**

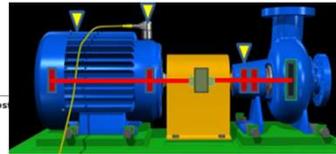
Drive Train:

**Diagnosis:**

Fault description	Fault severity	Severity Score	Severity Scale
Pump Drive End Ball Bearing Wear	Extreme	82/100	
Motor Drive End Bearing Wear	Extreme	81/100	
Pump Free End Ball Bearing Wear	Serious	72/100	
Motor Free End Bearing Wear	Serious	63/100	
Parallel Misalignment	Moderate	46/10	
Angular Misalignment	Moderate	34/100	

**Recommendations:**

Recommendations	Priority	Priority Description
Replace Pump Bearings	4	Mandatory
Replace Motor Bearings	4	Mandatory
Monitor For Increased Vibration	2	Desirable



## Correct the root cause on most machines

Step-by-step alignment tools provide quick, easy precision alignment to fix root cause on most machines in the plant (not just a few)



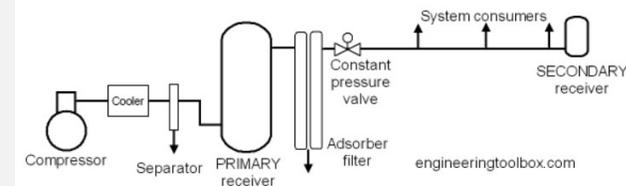
*“We electricians would replace the motor bearings and mechanics would replace the pump bearings and seals, and we’d slap it all back together. In a few months we would do it all over again. Then we learned to perform precision shaft alignments, and the bearings would last for years and years.”*

*Maintenance Supervisor from US Navy*

## Example: Why do teams keep worrying about air compressors?

*Need to find root cause of the problem – fix the root cause don't just fix the symptom*

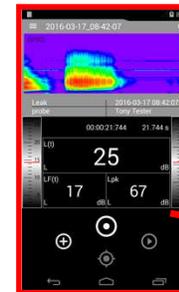
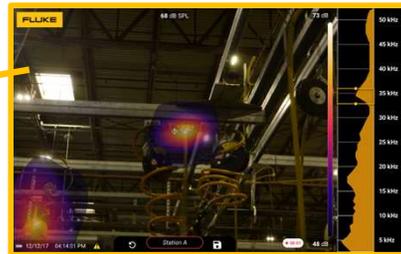
- Keeping air compressors running for important systems is critical to production
- Maintenance teams spend far too much time working and worrying about air systems
- Most teams just repair the compressors because finding leaks takes too much time
- Compressed air is expensive – largest source of energy waste in manufacturing



Scan large area for leaks



Route inspections – 5 tools in 1

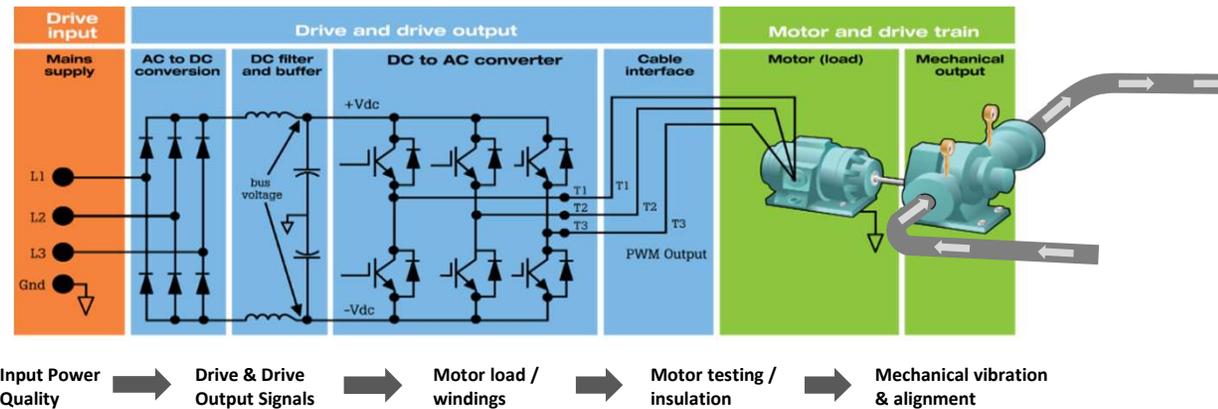


*“A 96kW compressor runs 24/7 to compensate for leaks. That’s \$100K/year”  
Maintenance Manager from Machinery manufacturer, WA, USA*

# Failure Modes

# Using failure modes to drive inspection method

*First need to determine expected failure modes before selecting tools*



## Electrical (scopes, DMM)

### Scope Meter and Power Quality

Use to troubleshoot problems in drive and drive output, power distribution, to uncover energy losses and improve efficiency.

1. Electric harmonics
2. Distortion
3. Load studies

### Motor and insulation tester

Assures safe operation, prolongs life of electrical systems and motors.

1. Motor speed, torque, power and efficiency
2. Motor insulation degradation

## Thermal (imagers)

### Infrared Imagers

Best technology for finding electrical hot spots in switchgear and motor controllers, and screening process and mechanical assets.

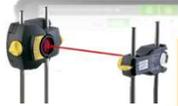
1. Fault connections
2. Overheated bearings
3. Tank levels

## Mechanical (vibration)

### Vibration and alignment

Best technology for diagnosing mechanical faults in rotating machines. Correct shaft alignment.

1. Imbalance
2. Looseness
3. Misalignment
4. Bearings



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# Expected failure modes

Some typical failure modes found by others in the industry:

**A**

Write down some of the failure modes that you typically run into at your facility

**B**

Write down which technologies can help to identify these failure modes

**C**

Write down what are the corrective actions for each of these failure modes

Expected failure modes								
	Asset type	Failure Modes	Technology suggested					Correction
			Oil Analysis	Ultrasound	Vibration	Motor testing	Thermography	
Mechanical	Rotating machines motors, pumps, fans, compressors, blowers, gearboxes, belts turbines, engines, generators, paper rolls, machine tools, mills, hammers, planetary gears, etc.	Bearing early warning		Lubrication	High frequencies			Grease bearings
		Bearing wearing (1-3)			Mid-high frequencies			Wait / schedule
		Bearing late stage (4)				Low frequencies	Thermal supports viba	Replace bearings
		Shaft imbalance				Low frequencies	Thermal supports viba	Balance / ovehaul
		Misalignment - shaft/belt				Low frequencies	Thermal supports viba	Alignment tools
		Looseness - rotating/non-rotating				Low-mid frequencies	Thermal supports viba	Overhaul unit
		Belt wear problems				Low-high frequencies	Thermal supports viba	Replace belt(s)
		Pump/fan/compressor faults				Low-mid frequencies	Thermal supports viba	Troubleshoot/repair
		Gear/foundation faults				Low-mid frequencies	Thermal supports viba	Troubleshoot/repair
		Cavitation/turbulence/process				Low-mid frequencies	Thermal supports viba	Troubleshoot/repair
	Resonance/structure problems				Low-mid frequencies	Thermal supports viba	Troubleshoot/repair	
	Low speed shaft problems			Mechanical	Low frequencies	Thermal supports viba	Troubleshoot/repair	
	Oil cooled / lubricated	Lubrication problem	Oil lab tests		Mechanical			Replace oil
		Contaminants in oil	Oil lab tests					Replace oil
	Condition Monitoring	Wear Particle Analysis					Repair machine	
Process	Air systems	Air / gas leaks		Leaks			Temperature change	Correct leak
	Steam traps	Stuck / faulty traps		Steam			Temperature change	Overhaul trap
	Valves	Valve actuator problems		Valves			Temperature change	Troubleshoot/repair
	Tanks	Tank levels - blockage, sludge		Tightness			Thermal - tank levels	Troubleshoot/repair
Electrical	Power lines, drives, switchgear, controllers	Electrical safety hazards		Electrical - warning			Thermal - warning	De-energize first
	Electric motors	Power Quality				Motor testing - PQ		Correct problem
		Power Circuit				Circuit faults	Thermal - electrical	Repair fault
		Insulation				Insulation breakdown		Repair motor
		Rotor				Rotor faults		Repair motor
		Stator				Stator faults	Temperature change	Repair motor
Air gap					Air gap faults		Repair motor	

**\*Fluke Reliability experts can help you create a list of the Expected Failure Modes found in your facility**



# Expected failure modes – Best Practices for each technology

## Summary



**Match the best tool / technology to the expected failure mode**



**Think about your assets holistically - power in and work out**



**Combine technologies to protect each link in the chain**

### Motor testing: motor problems

Energized:

- Current testing / MCSA /
- PF and Harmonic Distortion

De-energized:

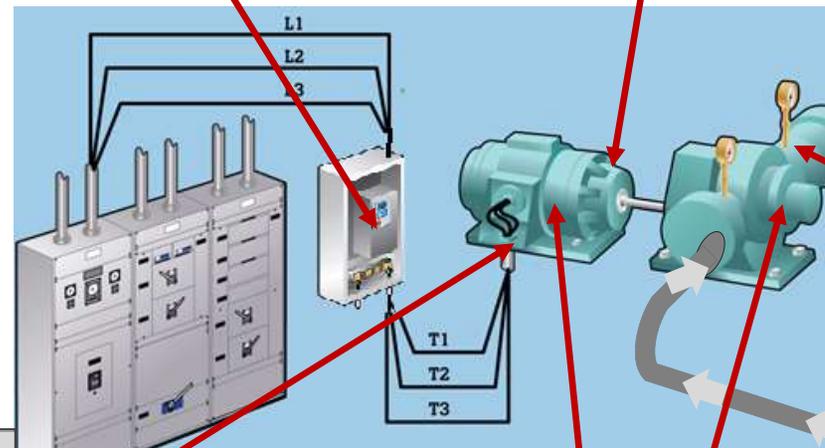
- Motor insulation degradation
- Hi Pot, Surge, Megohmmeter

### Thermography – high temp

- Find electrical hot spots
- Process / operations issues
- Support serious mech faults

### Ultrasound – air leaks, lubrication

- Find leaks
- Valve actuator problems
- Bearings need lubrication
- Stem trap problems
- Tank tightness
- Electrical safety hazards



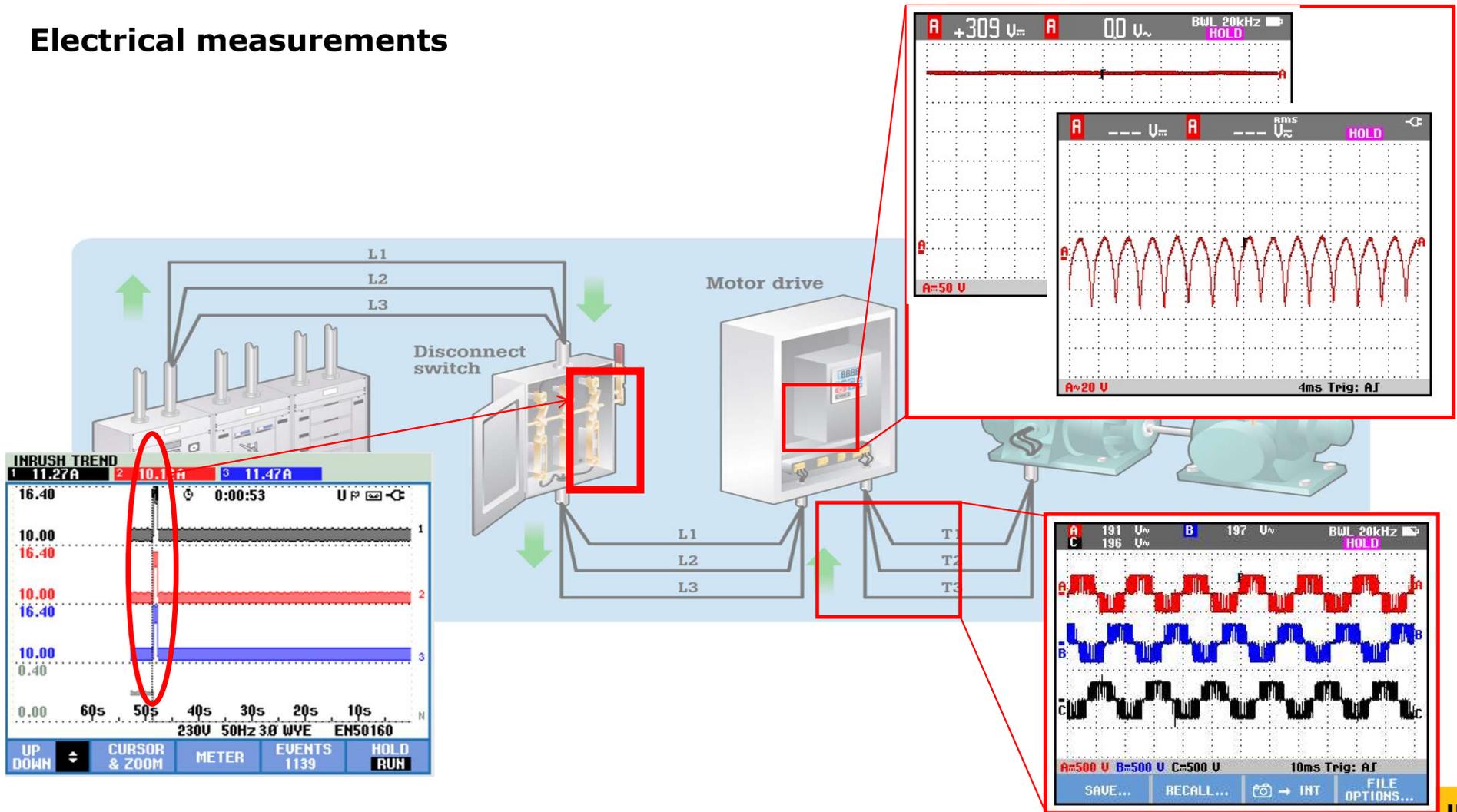
### Oil: oil-cooled components

- Lubrication breakdown
- Component wear
- Overheating
- Wear particles

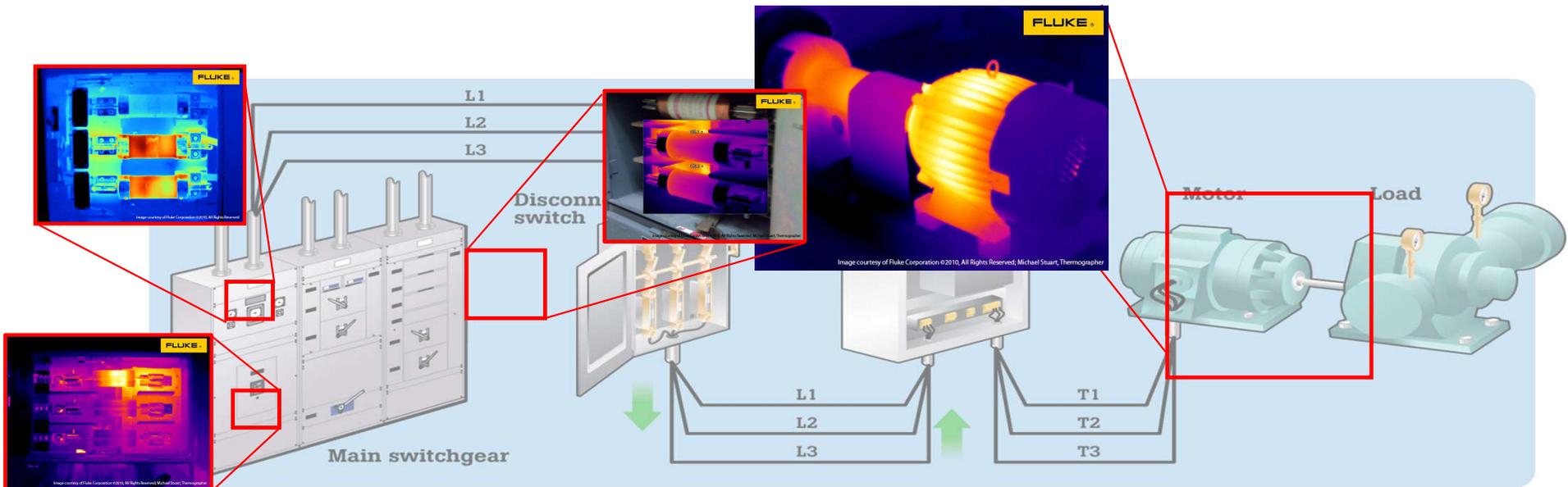
### Vibration: best for mechanical faults on rotating machines

- Misalignment
- Resonance/structure
- Component faults
- Gear / belt faults
- Shaft imbalance
- Cavitation / turbulence
- Looseness
- Balancer
- Bad bearings
- Laser shaft alignment
- Laser belt alignment
- Speed / timing issues

# Electrical measurements

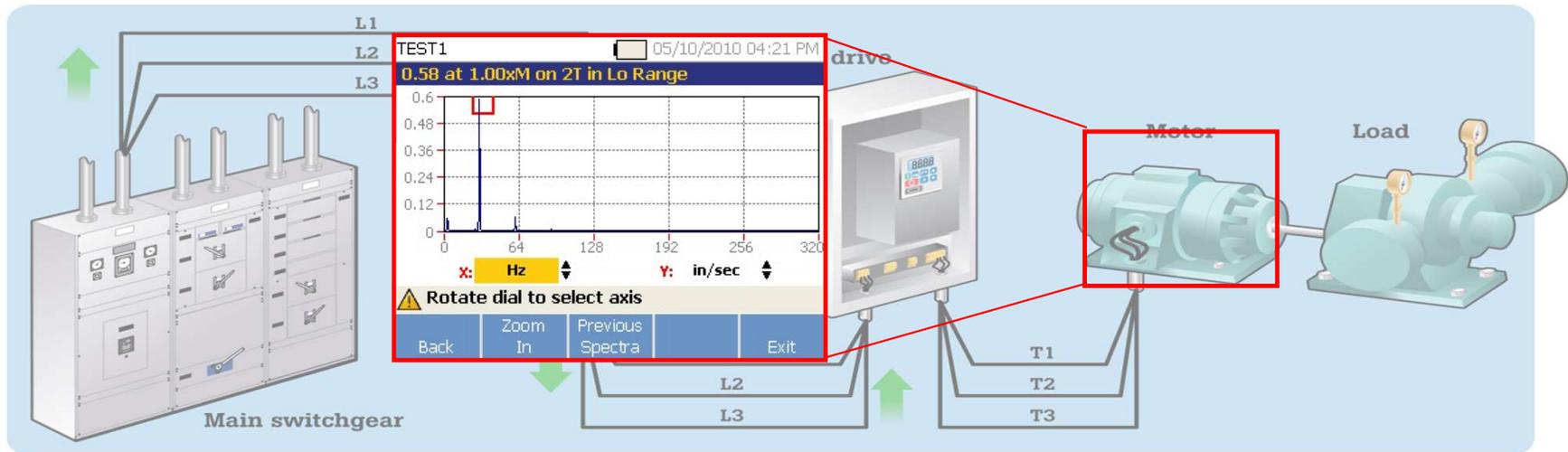


## Thermal measurements



- Use a thermal camera to scan the component and look for irregular and non-uniform thermal patterns or anomalies such as:
- **Electrical** - Power quality issues, harmonics, current unbalance, or even high resistance.
- **Mechanical** - Uneven heating/cooling, bearing, coupling, gearbox or even belt or chain drive issues.

## Mechanical measurements



- Forces from the Imbalance show up on one shaft only. In this case, the motor shaft.

## POLL QUESTION



Which of these measurements do you use to assess machine health at your facility?  
(Click all that apply)

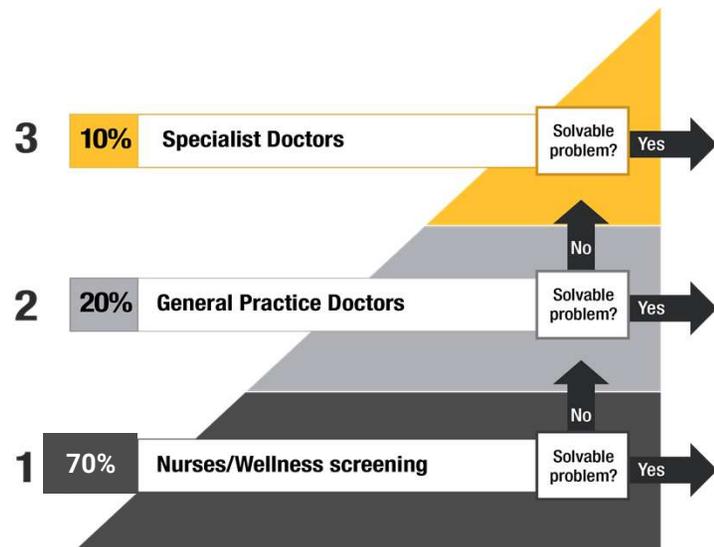
- Thermography
- Vibration
- Oil Analysis
- Ultrasound
- Other

# Asset Criticality

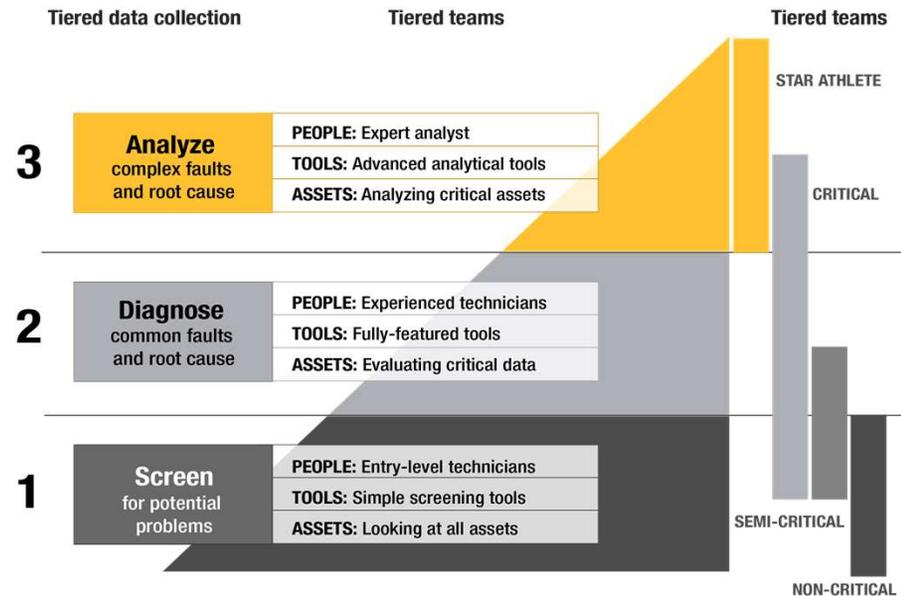
# The criticality dilemma – a healthcare parallel

Everyone is **EQUALLY** important **AND** resources are limited. What to do?

- 1) Create a cut-line and only serve the critical people? → UNACCEPTABLE
- 2) Build-up the vast resources needed to give everyone 100% care? → UNSUSTAINABLE



- Tiered levels of training and certification
- Tiered levels of workers
- Tiered volume of visits / inspections
- Tiered amount of time spent on each person



**Condition-based screening helps relieve workload at each level of care**

## Common tools and strategies (reactive, troubleshooting, proactive, etc.)

Different assets require a different mix of technologies - Mechanical / Electrical / Thermal



**Screening tools** - thermal imagers, vibration meters, vibration sensors



**Trend graphs / scan images** – look for change of potential problems



**Troubleshooting tools** - electrical scopes, digital multi-meters, insulation testers



**Analyze data** – look for changes / troubleshoot of potential causes



**Predictive tools** - vibration tester, vibration analyzer, corrective tools, vibration sensors



**Analyze results** – evaluate faults and severity, recommend repair actions

**Why do many teams often revert back to using predictive tools in a troubleshooting mode?**

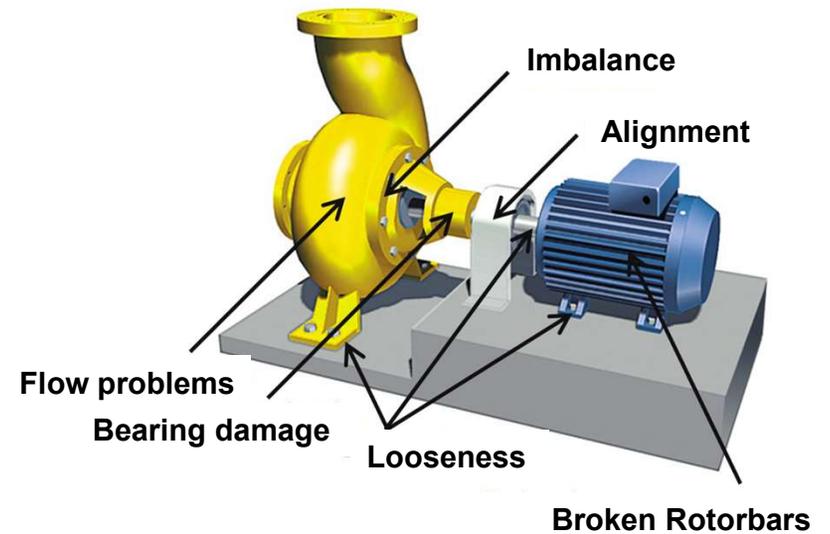
**Common problem: a lack of resources and time**

## Why start with vibration?



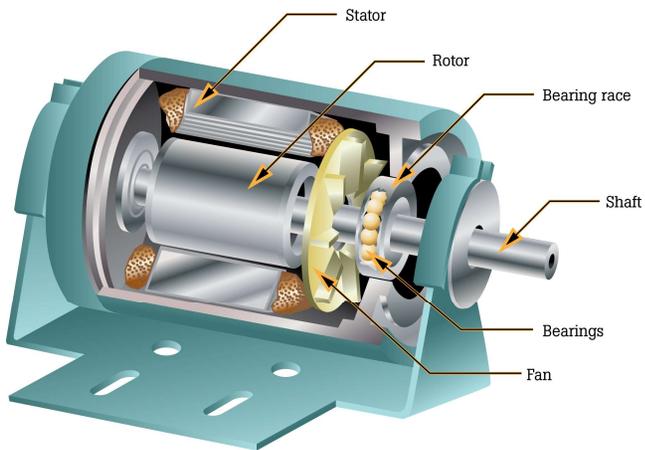
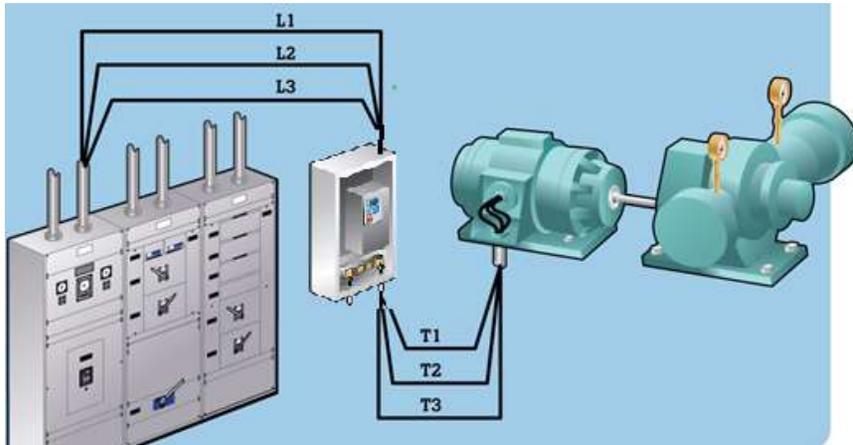
- Thermography (IR)
- Ultrasonic
- Electrical / Current Analysis
- Oil Analysis
- **Vibration Measurements**

**(80% of all machine faults can be detected with vibration analysis)**



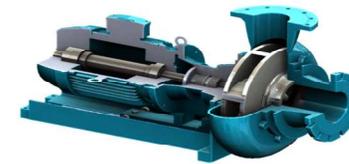
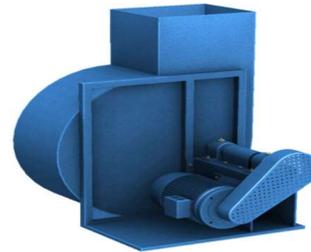
**NOTE: Vibration faults have directionality**

## Motor fundamentals – both electrical and mechanical faults



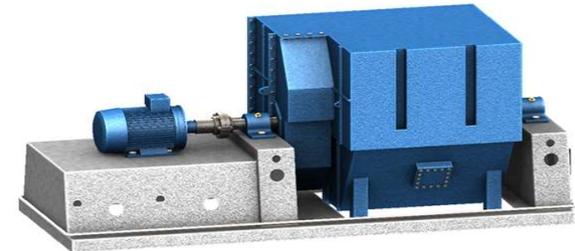
### Drive trains

- Direct drive
- Coupled
- Belt drive
- Gear drive



### Driven units

- Pumps
- Fans
- Blowers
- Compressors



# Total Condition Maintenance

# Total Condition Maintenance - 4 simple steps

SCREEN

DIAGNOSE

CORRECT

VERIFY AND REPORT

820-2 LED Stroboscope



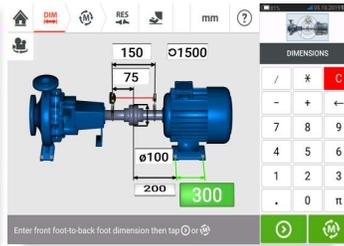
805 FC Vibration Meter



810 Vibration Tester



ShaftAlignment Touch



805 FC Vibration Meter



810 Vibration Tester

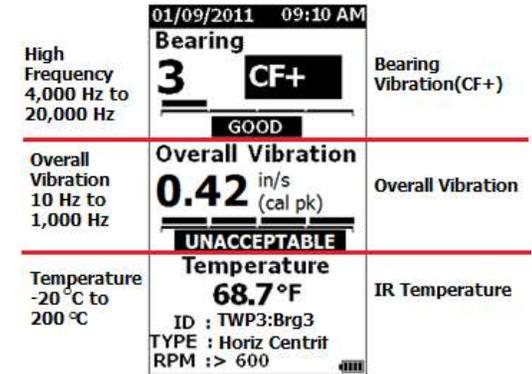
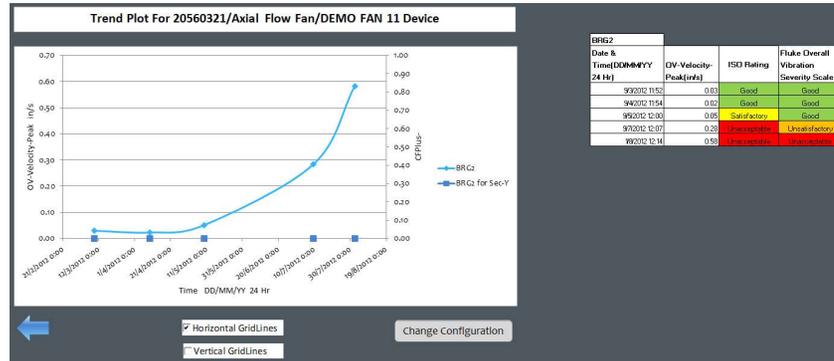
Fully automated tools for common faults on standard machines by techs with no advanced training



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# Interpreting screening measurements

## Step 1 - SCREEN



- Portable tools
- Wireless sensors

- Trend levels to determine if healthy or not
- Screen machine health using ISO levels based on 4 general size categories or 37 machine specific categories

Send readings wirelessly to your smart phone and the cloud to stay in contact with your entire team without leaving the field. Make decisions faster.



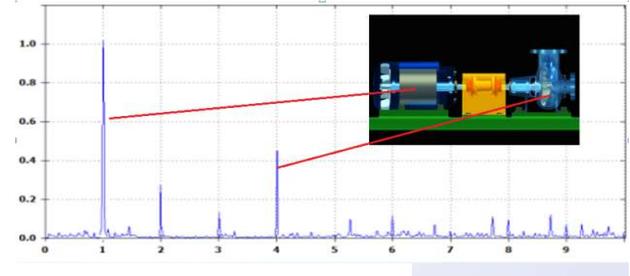
# Interpreting vibration measurements

## Step 2 - DIAGNOSE

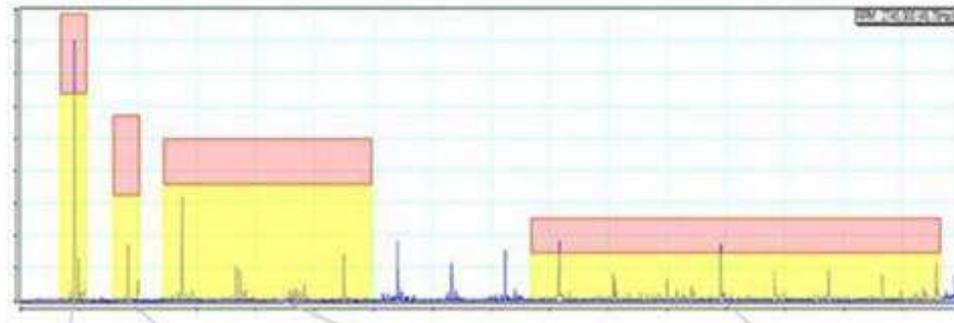
1. Identify vibration peaks as they relate to a source component on the machine.
2. Look for patterns in the data based on vibration rules.
3. Measure the amplitude of the vibration peak to determine the severity of the fault.

### 4 most common faults:

1. Imbalance
2. Misalignment
3. Looseness
4. Roller Bearings



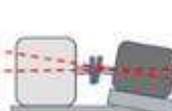
- Portable tools
- Wireless sensors



Imbalance



Mis-Alignment



Looseness



Bearing Fault



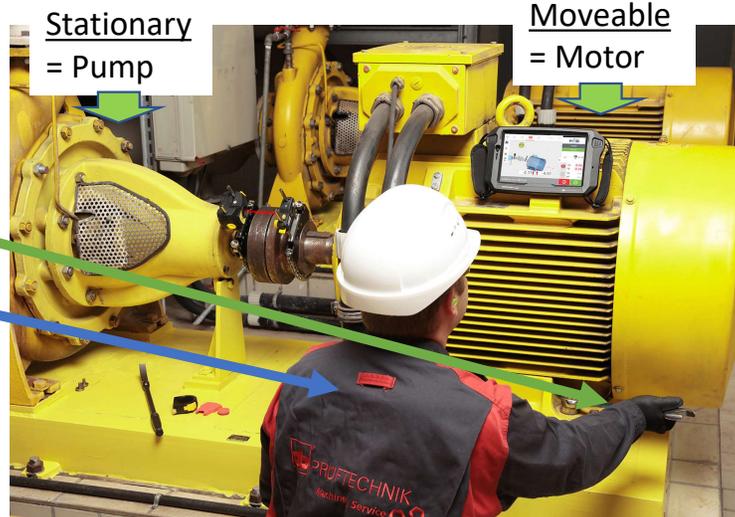
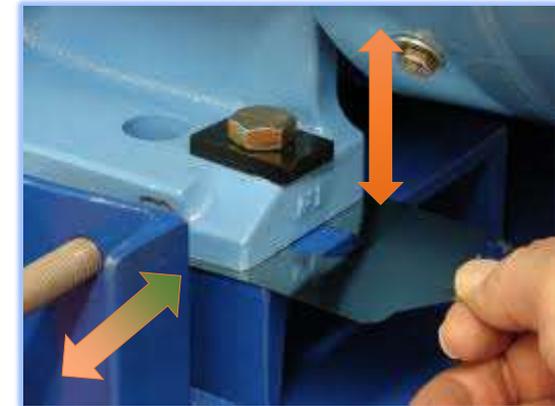
# Correcting misalignment

## Step 3 - CORRECT



Add/remove shims for vertical

Move left/right for horizontal



## Questions to consider for which tools are best for you

**Which of my machines would be best served with a handheld vibration tool and which would be best with a wired or wireless vibration sensor?**

- An asset criticality assessment would help

**Does my super critical machine warrant continuous monitoring with high-resolution data for sophisticated analysis of more than routine faults?**

- High performing wired sensors are designed to measure vibration data and can provide high-resolution data

**What infrastructure needs to be in place in my facility for the machine to operate?**

- Wireless sensors may require network connections
- Wired sensors may require tethered connection via the ethernet to ensure no loss of data

**Where does my data need to integrate with one of our systems to be effective? What data needs to be sent? What actions should be triggered in those systems?**

**Which machines warrant the cost of individual sensors? Can those machines be monitored with handheld tools when a technician's time could be spent elsewhere?**

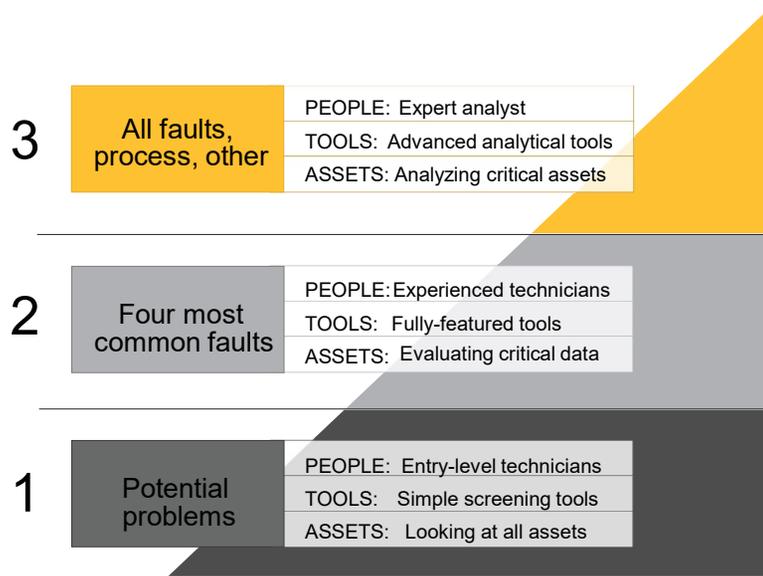


## Slide 25

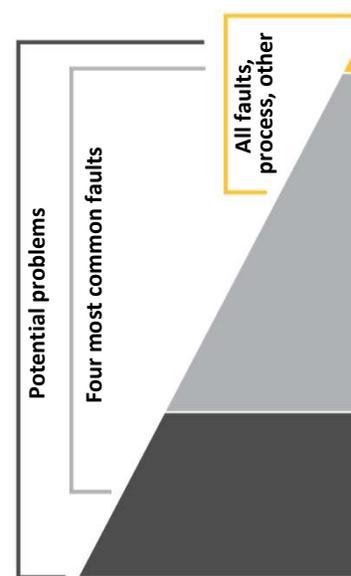
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**EB1** Add a photo of the wired sensors, to flesh out the message  
Ellis, Barbara, 8/12/2021

# What are the best tools for your needs



## Classifying your rotating equipment into 3 major categories will help to determine asset criticality



- Top 10% Production Critical**
  - Top Tier Machines
  - Fewer in Number
  - Main Turbine
  - Paper Machine
  - Machining Tools
- Middle 60% Vital/Important**
  - Middle Tier Machines
  - Hundreds/thousands
  - Vital motors, pumps, fans, blowers, compressors, etc.
- Bottom 30% Less Critical**
  - Bottom Tier Machines
  - Hundreds/thousands
  - Non-vital motors, pumps, fans, blowers, compressors, etc.

# Building a Reliability Program

## Why many teams struggle?

### Predictive equipment vendors have been developing and improving tools / software

So why are most companies (in almost all industries) still mainly using reactive and preventive methods?

- *Today's tools are the most advanced, and training has never been easier, but the problem is always time and resources.*

### 1 How do we grow a reliability program

... when we are 100% busy?

We have no time to collect/analyze data and generate reports.

### 2 How do we make the best decisions

... when we have incomplete information?

We don't have time to conduct all the necessary routes, nor can we have access to all machines

### 3 How do we monitor all critical assets

... with limited resources?

We must allocate/balance resources needed for planned/calendar-based maintenance, repairs, and emergencies, etc.

## How a few teams succeed?

### Reliability Best Practices—four important cornerstones:

1. Learn from successful customers: start small and grow; select the right tool based on failures; get answers, not just data, and share with others on team
2. Evaluate your plant specifics: asset criticality, failure modes, risks to uptime, needs, etc.
3. Assess your company's resources, goals, success metrics, plan for implementation, etc.
4. Partner with a reliability consultant—get support to transition from goals to results



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# We are Fluke Reliability



## We simplify connected reliability solutions for the people who keep the world up and running

Help guide the customer past the obstacles on their reliability journey from Point A to Point B

- ✓ Successful start-up
- ✓ Successful implementation
- ✓ Successful sustainment



1

### New PM program setup

**#1 Problem:**  
start too big → no success → canceled  
**Solution:**  
Start small & simple → grow → funding  
**Fluke Reliability Service / Support**

2

### Technology selection

**#1 Problem:**  
Use one tool to measure everything  
**Solution:**  
Match right tools to likely failure modes  
**Fluke Reliability Service / Support**

3

### Data management

**#1 Problem:**  
Data overload - What to do with data?  
**Solution:**  
Need answers from the data!  
**Fluke Reliability Service / Support**

## Slide 29

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**EB2** split this slide into two, Our chevron grid, and then the 3 pillars.  
Ellis, Barbara, 8/12/2021

# QUESTIONS?



Thank you!

**John Bernet**

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Application Specialist

Fluke Reliability

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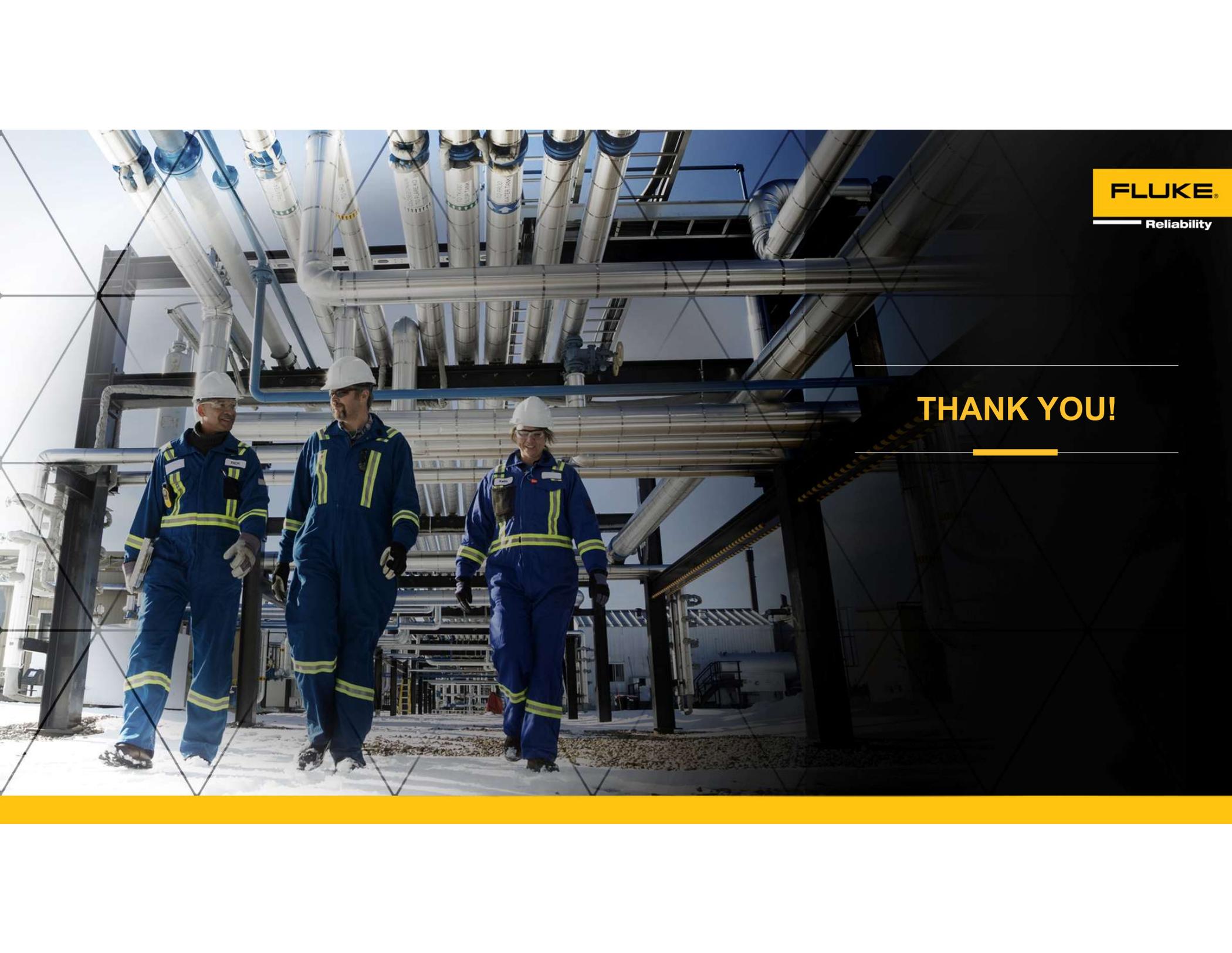
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### **DEMO**

Visit [Accelix.com](https://www.accelix.com) for a free demo of our Connected Reliability Framework.



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**THANK YOU!**